

# Introduction to Risk Measures and Capital Allocation Principles

Introductory Crash Course  
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## Purpose of Risk Measures

- Concentrate the “relevant” information about the future worth of a risky position into a single number.
- Determine the amount of cash (or units of a reference instrument) needed to make a risky position acceptable for the period.

## Remarks

- Connection to premium calculation principles
- Risk measures should have economically meaningful properties, in particular w.r.t. aggregation of risks.
- Focus on the loss part (one-sided measures); variance and standard deviation punish free lottery tickets.

## Quantiles and Value-at-Risk

$X: \Omega \rightarrow \mathbb{R}$  random discounted one-period profit & loss

- Upper  $\alpha$ -quantile of  $X$  with  $\alpha \in (0, 1)$

$$q^\alpha(X) = \inf\{x \in \mathbb{R} \mid \mathbb{P}(X \leq x) > \alpha\}$$

- Lower  $\alpha$ -quantile of  $X$

$$q_\alpha(X) = \inf\{x \in \mathbb{R} \mid \mathbb{P}(X \leq x) \geq \alpha\}$$

$q_\alpha(X) = q^\alpha(X) \iff \mathbb{P}(X \leq x) = \alpha$  for at most one  $x$

Value-at-Risk of  $X$  at level  $\alpha$

$$\text{VaR}_\alpha(X) = -q^\alpha(X) = q_{1-\alpha}(-X)$$

Smallest value when added to  $X$  avoids negative results with probability at least  $1 - \alpha$ .

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## Advantages and Deficiencies of Value-at-Risk

- Robust quantity like the median, doesn't depend of the far-out tails.
- "Easy" to calculate and to backtest.
- Applicable for all real-valued random variables.

### Deficiencies:

- VaR ignores severity of unfavourable events.
- **VaR can punish diversification!** Example:
  - (a) 100 Euro loan with default probability  $p = 0.8\%$   
 $\implies \text{VaR}_{1\%}(X) = 0$
  - (b) Two independent 50 Euro loans with  $p = 0.8\%$   
 $\implies \mathbb{P}(\text{at least one default}) = 2p - p^2 \geq 1.59\%$   
Therefore  $\text{VaR}_{1\%}(X) = 50$

## Definition of a Coherent Risk Measure (ADEH 1999)

A map  $\varrho: L^\infty(\Omega, \mathcal{F}, \mathbb{P}) \rightarrow \mathbb{R}$ , defined on the set of ( $\mathbb{P}$ -equivalence classes of)  $\mathbb{P}$ -almost surely bounded random variables on  $(\Omega, \mathcal{F})$ , is called coherent risk measure if it satisfies

- (a) Monotonicity:  $X \geq 0 \implies \varrho(X) \leq 0$ ,
- (b) Positive homogeneity:  $\varrho(\lambda X) = \lambda \varrho(X)$  for all  $\lambda \geq 0$ ,
- (c) Translation invariance:  
 $\varrho(X + c) = \varrho(X) - c$  for all  $c \in \mathbb{R}$ ,
- (d) Subadditivity:  $\varrho(X + Y) \leq \varrho(X) + \varrho(Y)$ .

VaR satisfies conditions (a)–(c), but not (d).

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## Examples of Coherent Risk Measures

Let  $\mathcal{P}$  be a set of probability measures  $\mathbb{Q}$  on  $(\Omega, \mathcal{F})$ , absolutely continuous w.r.t.  $\mathbb{P}$  (think of scenarios).

Then a coherent risk measure  $\varrho_{\mathcal{P}}: L^\infty \rightarrow \mathbb{R}$  is given by

$$\varrho_{\mathcal{P}}(X) = \sup_{\mathbb{Q} \in \mathcal{P}} \mathbb{E}_{\mathbb{Q}}[-X], \quad X \in L^\infty.$$

- If  $\mathcal{P} = \{\mathbb{P}\}$ , then  $\varrho_{\mathcal{P}}(X) = \mathbb{E}_{\mathbb{P}}[-X]$  (too tolerant).
- If  $\mathcal{P} = \{\mathbb{Q} \mid \mathbb{Q} \ll \mathbb{P}\}$ , then  $\varrho_{\mathcal{P}}(X) = \text{ess sup}_{\mathbb{P}}(-X)$  (too restrictive).
- For  $\alpha \in (0, 1)$  define  $\mathcal{P}_\alpha = \{\mathbb{Q} \mid \mathbb{Q} \ll \mathbb{P}, \frac{d\mathbb{Q}}{d\mathbb{P}} \leq \frac{1}{\alpha}\}$ .

## Tail Mean and Expected Shortfall

For measurable  $X: \Omega \rightarrow \mathbb{R}$  with  $\mathbb{E}[X^-] < \infty$  define the tail mean of  $X$  at level  $\alpha \in (0, 1)$  by

$$\text{TM}_\alpha(X) = \frac{1}{\alpha} \mathbb{E}[X 1_{\{X < q^\alpha(X)\}}] + q^\alpha(X) \frac{\alpha - \mathbb{P}(X < q^\alpha(X))}{\alpha}.$$

If  $\mathbb{P}(X \leq q^\alpha(X)) = \alpha$ , then

$$\text{TM}_\alpha(X) = \mathbb{E}[X | X \leq q^\alpha(X)].$$

Define the expected shortfall of  $X$  at level  $\alpha \in (0, 1)$  by

$$\text{ES}_\alpha(X) = -\text{TM}_\alpha(X) \geq -q^\alpha(X) = \text{VaR}_\alpha(X).$$

**Theorem:**  $\varrho_{\mathcal{P}_\alpha}(X) = \text{ES}_\alpha(X)$

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## Characterization of Coherent Risk Measures

**Definition:** A coherent risk measure  $\varrho$  is said to satisfy the Fatou property, if for every  $X$  and every sequence  $\{X_n\}_{n \in \mathbb{N}}$  in  $L^\infty$  with  $\|X_n\|_\infty \leq 1$

$$X_n \xrightarrow{\mathbb{P}} X \implies \varrho(X) \leq \liminf_{n \rightarrow \infty} \varrho(X_n).$$

**Theorem:** A coherent risk measure  $\varrho: L^\infty \rightarrow \mathbb{R}$  satisfies the Fatou property if and only if there exists an  $L^1(\mathbb{P})$ -closed, convex set of probability measures  $\mathcal{P}$  with  $\mathbb{Q} \ll \mathbb{P}$  for all  $\mathbb{Q} \in \mathcal{P}$  such that

$$\varrho(X) = \varrho_{\mathcal{P}}(X) = \sup_{\mathbb{Q} \in \mathcal{P}} \mathbb{E}_{\mathbb{Q}}[-X], \quad X \in L^\infty.$$

## Extension of a Coherent Risk Measure

Let  $\varrho_{\mathcal{P}} : L^{\infty} \rightarrow \mathbb{R}$  be a coherent risk measure as in the previous theorem. Suppose there exists  $\delta > 0$  such that

$$A \in \mathcal{F} \text{ satisfies } \mathbb{P}(A) \leq \delta \\ \implies \text{there exists } \mathbb{Q} \in \mathcal{P} \text{ with } \mathbb{Q}(A) = 0.$$

Then

$$\varrho(X) = \lim_{n \rightarrow \infty} \sup_{\mathbb{Q} \in \mathcal{P}} \mathbb{E}_{\mathbb{Q}}[-(X \wedge n)]$$

defines an extension  $\varrho : L^0 \rightarrow \mathbb{R} \cup \{\infty\}$  of  $\varrho_{\mathcal{P}}$  to the space  $L^0(\Omega, \mathcal{F}, \mathbb{P})$  of all random variables preserving monotonicity, positive homogeneity, translation invariance and subadditivity.

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## Convex Risk Measures (Föllmer/Schied 2000)

Risk for large positions might increase more than linear (due to additional liquidity risk, for example), hence positive homogeneity might need to be relaxed.

**Definition:** A map  $\varrho : L^{\infty} \rightarrow \mathbb{R}$  is called convex risk measure if it satisfies

(a) Monotonicity:  $X \geq Y \implies \varrho(X) \leq \varrho(Y)$ ,

(b) Convexity: For all  $\lambda \in [0, 1]$

$$\varrho(\lambda X + (1 - \lambda)Y) \leq \lambda \varrho(X) + (1 - \lambda) \varrho(Y),$$

(c) Translation invariance: For all  $c \in \mathbb{R}$

$$\varrho(X + c) = \varrho(X) - c.$$

## Convex Risk Measure Defined by a Loss Function

- Loss funct.  $l: \mathbb{R} \rightarrow \mathbb{R}$  increasing, convex, non-constant
- Threshold  $x_0$  in the range of  $l$

Then a convex risk measure  $\varrho_l: L^\infty \rightarrow \mathbb{R}$  is defined by

$$\varrho_l(X) = \inf \{ c \in \mathbb{R} \mid \mathbb{E}[l(-(X + c))] \leq x_0 \}.$$

### Examples:

- $l(x) = \exp(\lambda x)$  with  $\lambda > 0$  and  $x_0 = 1$   
 $\implies \varrho_l(X) = \frac{1}{\lambda} \log \mathbb{E}[\exp(-\lambda X)]$
- $l(x) = \max\{x, 0\}$  and  $x_0 \geq 0$   
 $\implies \varrho_l(X)$  is minimal retention level such that the expected excess of loss is bounded by  $x_0$ .
- $l(x) = \frac{1}{p} (\max\{x, 0\})^p$  with  $p \geq 1$

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$$X_n \xrightarrow{\mathbb{P}} X \implies \varrho(X) \leq \liminf_{n \rightarrow \infty} \varrho(X_n)$$

**Theorem:** A convex risk measure  $\varrho: L^\infty(\Omega, \mathcal{F}, \mathbb{P}) \rightarrow \mathbb{R}$  satisfies the Fatou property if and only if there exists a “penalty function”  $\alpha: \mathcal{P} \rightarrow \mathbb{R} \cup \{\infty\}$  such that

$$\varrho(X) = \sup_{\mathbb{Q} \in \mathcal{P}} (\mathbb{E}_{\mathbb{Q}}[-X] - \alpha(\mathbb{Q})), \quad X \in L^\infty,$$

where  $\mathcal{P}$  is the set of all probability measures  $\mathbb{Q}$  on  $(\Omega, \mathcal{F})$  which are absolutely continuous w.r.t.  $\mathbb{P}$ .

## The Allocation Problem for Risk Capital

Given risk bearing capital  $C > 0$  for a financial institution, how to allocate it to business units for

- Fair distribution of the diversification benefit,
- Consideration of dependencies (ALM),
- Measurement of risk contributions (risk management),
- Performance measurement (for steering the company),
- Determination of bonuses for the management?

## Applications on the Portfolio Level

- Security loadings for individual insurance contracts
- Credit spreads for loans and defaultable bonds

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## A Wish List for the Allocation of Risk Capital

- Coherent risk measure  $\varrho: L^\infty \rightarrow \mathbb{R}$
- Profit & losses  $X_1, \dots, X_m$  of  $m$  business units, adding up to the company result  $X = X_1 + \dots + X_m$
- Total risk capital  $C$ , capital  $C_i$  assigned to unit  $i$

### Useful Properties (cf. game theory)

1. Risk sensitivity:  $C = \varrho(X)$
2. Additivity:  $C = C_1 + \dots + C_m$
3. No subgroup of units is better off on its own:  
 $\sum_{i \in I} C_i \leq \varrho(\sum_{i \in I} X_i)$  for all  $I \subset \{1, \dots, m\}$ .
4. If business units can be divided into parts:  
 $\sum_{i=1}^m \alpha_i C_i \leq \varrho(\sum_{i=1}^m \alpha_i X_i)$  for all  $\alpha_i \in [0, 1]$ .

## Axiomatic Approach to Risk Capital Allocation

Let  $V \subset L^0$  be a linear subspace, e. g.  $V = L^\infty$ .

**Def.:**  $\Lambda: V \times V \rightarrow \mathbb{R}$  is called a risk capital allocation principle w.r.t. the coherent risk measure  $\varrho: V \rightarrow \mathbb{R}$ , if it satisfies for all  $X, Y, Z \in V$  and  $\alpha, \beta \in \mathbb{R}$

- (a) Risk sensitivity:  $\Lambda(X, X) = \varrho(X)$ ,
- (b) Linearity:  $\Lambda(\alpha X + \beta Y, Z) = \alpha\Lambda(X, Z) + \beta\Lambda(Y, Z)$ ,
- (c) Diversification:  $\Lambda(X, Y) \leq \Lambda(X, X)$ .

Exercise: Such a  $\Lambda$  has the four useful properties.

$\Lambda$  is called continuous at  $Y \in V$ , if for all  $X \in V$

$$\lim_{\varepsilon \rightarrow 0} \Lambda(X, Y + \varepsilon X) = \Lambda(X, Y).$$

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## Results About Risk Capital Allocations

**Existence:** For every  $Y \in V$  there exists  $h_Y \in V^*$  with  $h_Y(Y) = \varrho(Y)$  and  $h_Y \leq \varrho$  on  $V$ . Furthermore,

$$\Lambda(X, Y) = h_Y(X), \quad X, Y \in V,$$

defines a risk capital allocation principle w.r.t. the coherent risk measure  $\varrho$ .

**Uniqueness:** If the capital allocation principle  $\Lambda$  is continuous at  $Y \in V$ , then for all  $X \in V$

$$\Lambda(X, Y) = \lim_{\varepsilon \rightarrow 0} \frac{\varrho(Y + \varepsilon X) - \varrho(Y)}{\varepsilon}$$

(directional derivative of the underlying risk measure).



## Capital Allocation by Expected Shortfall (Schmock 1998)

Consider  $\alpha \in (0, 1)$  and  $X, Y \in L^1(\Omega, \mathcal{F}, \mathbb{P})$ .

A capital allocation principle for  $\rho_{\mathcal{P}_\alpha} = \text{ES}_\alpha$  is

$$\Lambda_\alpha^{\text{ES}}(X, Y) = -\frac{1}{\alpha} \mathbb{E}[X \mathbf{1}_{\{Y < q^\alpha(Y)\}}] \\ - \frac{\alpha - \mathbb{P}(Y < q^\alpha(Y))}{\alpha} \mathbb{E}[X | Y = q^\alpha(Y)].$$

If  $\mathbb{P}(Y \leq q^\alpha(Y)) = \alpha$ , then

$$\Lambda_\alpha^{\text{ES}}(X, Y) = -\mathbb{E}[X | Y \leq q^\alpha(Y)].$$

If  $\mathbb{P}(Y = q^\alpha(Y)) = 0$ , then  $\Lambda_\alpha^{\text{ES}}$  is continuous at  $Y$ .

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## Further Topics

- Risk measures and acceptance sets
- Risk measures and utility functions
- Value of information and risk measures
- Convex risk measures and convex trading constraints
- Allocation of risk capital and game theory
- Multi-period risk measurement

## Some Literature Related to Risk Measures

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