



TECHNISCHE  
UNIVERSITÄT  
WIEN

VIENNA  
UNIVERSITY OF  
TECHNOLOGY

Gregory Temnov  
Vienna University of Technology  
[gtemnov@fam.tuwien.ac.at](mailto:gtemnov@fam.tuwien.ac.at)

## COMBINED METHODOLOGY FOR MODELLING AND MEASURING OPERATIONAL RISK

### 1. Fitting severity distributions

- Using EVT basic concepts
- Bayesian methodology as a proper way for mixing internal and external data

### 2. Modelling loss frequency

- Poisson and compound Poisson models
- Modifications of "short memory process"

### 3. Evaluation of aggregate loss distribution

- FFT algorithm as an efficient way for aggregate loss calculation
- Comparison of different methods

## Operational risk

*The risk of losses resulting from inadequate or failed internal processes, people and systems or from external events* \*.

- Basic Indicator Approach (BIA)
- Traditional Standardised Approach (TSA)
- Advanced Measurement Approaches (AMA).

<i>Business Line 1</i>	Corporate finance
<i>Business Line 2</i>	Trading and sales
<i>Business Line 3</i>	Retail banking
<i>Business Line 4</i>	Commercial banking
<i>Business Line 5</i>	Clearing
<i>Business Line 6</i>	Agency services
<i>Business Line 7</i>	Asset Management
<i>Business Line 8</i>	Retail brokerage
<i>Business Line 9</i>	Private banking
<i>Business Line 10</i>	Corporate items

\*[Basel Committee on Banking Supervision (2001).

Consultative Document. Overview of the New Basel Capital Accord.]

## The Problem

GIVEN	TO BE FOUND
<ul style="list-style-type: none"><li>• Database of historical <b>internal</b> OpLoss data from selected bank</li><li>• <b>External</b> OpLoss data from "ORX" bank association</li><li>• All the data classified w.r.t. <i>Lines of Business</i> (BL) and <i>Types of Events</i> (ET)</li></ul>	<p style="text-align: center;"><math>\alpha</math>-VaR for yearly aggregate losses</p> <p><math>\mathbf{VaR}_\alpha(S) = \inf\{s \in \mathbb{R} : \mathbf{P}(S &gt; s) \leq 1 - \alpha\}</math></p> <ul style="list-style-type: none"><li>• Capital charge for OpRisk must be calculated as</li></ul> $C = \sum_{l=0}^K VaR_\alpha^l,$ <p style="text-align: center;">where <math>l = 1, \dots, K</math> denotes BL's.</p>

## METHODS

- Severity distributions for BL's are very heavy tailed  $\rightarrow$  EVT is used
- Homogeneous and inhomogeneous Poisson processes, Negative Binomial distribution are used to model loss frequency
- To evaluate aggregate loss several methods are used:  
*Monte-Carlo modelling, FFT approach, Recursion formulae*

## Fitting severity distributions

### Generalized Pareto distribution (GPD)

$$G_{\xi, \mu, \beta}(x) = 1 - \left(1 + \xi \frac{x - \mu}{\beta}\right)^{-1/\xi} \quad (1)$$

$\mu$  location parameter (threshold),  $\beta$  scale parameter,  $\xi$  shape parameter.

The density for GPD

$$g_{\xi, \mu, \beta}(x) = \frac{1}{\beta} \left(1 + \xi \frac{x - \mu}{\beta}\right)^{-\frac{1}{\xi}-1} \quad (2)$$

Log-likelihood function for MLE parameter estimation

$$l_g(\theta) = L_g((\xi, \beta); \mathbf{X}) = -n \ln \beta - \left(\frac{1}{\xi} + 1\right) \sum_{j=1}^n \ln \left(1 + \frac{\xi}{\beta}(X_j - \mu)\right) ; \quad (3)$$

### Pareto distribution

$$P_{\xi, \mu, \beta}(x) = 1 - \left(1 + \frac{x - \mu}{\beta}\right)^{-1/\xi} \quad (4)$$

### Three-parameter Weibull distribution

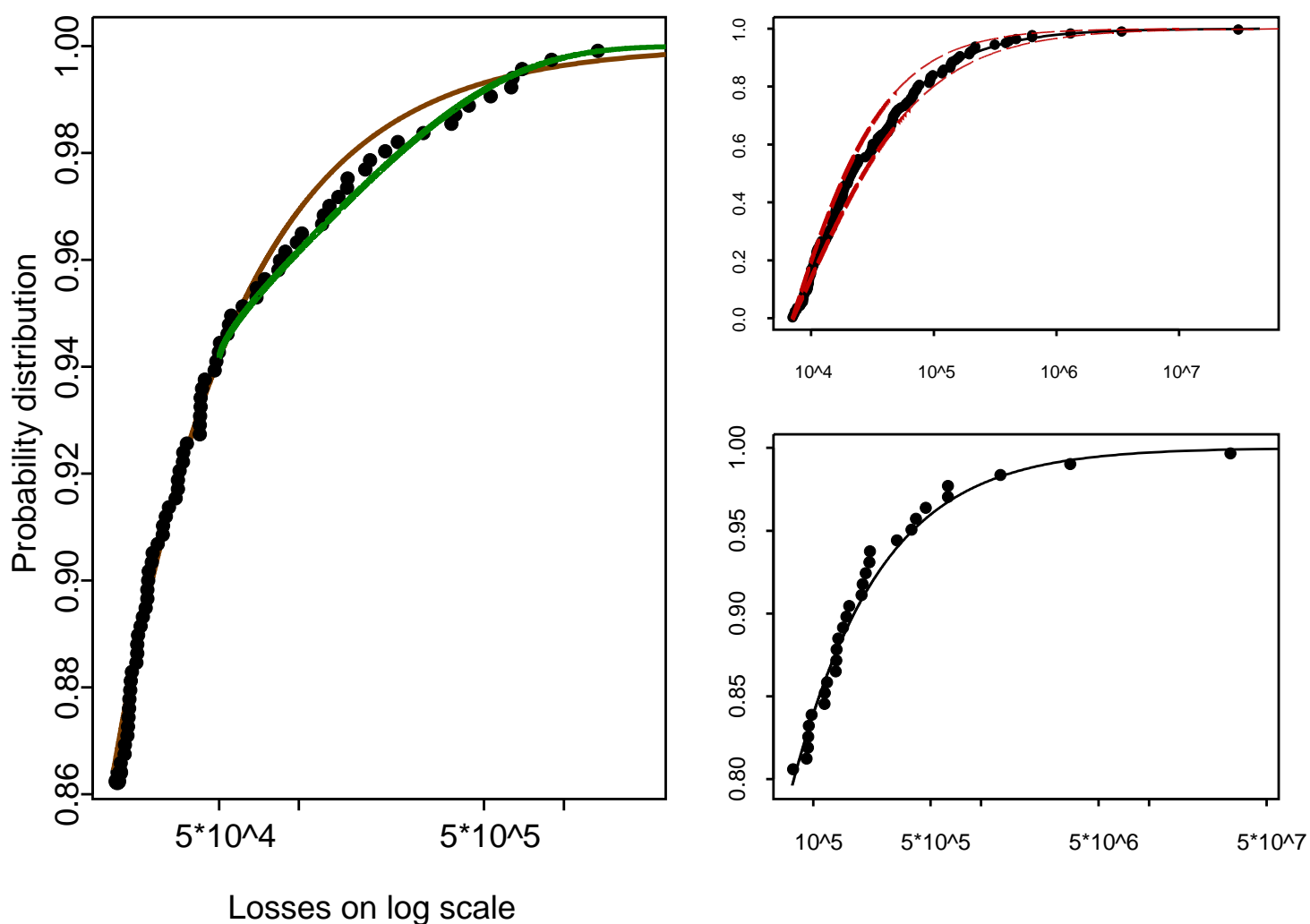
$$W_{\xi, \mu, \beta}(x) = 1 - e^{\left(\frac{-(x-\mu)}{\beta}\right)^\xi}, \quad (5)$$

$$\text{density: } w_{\xi, \mu, \beta}(x) = \xi \beta^{-\xi} x^{\xi-1} e^{[-(x-\mu)/\beta]^\xi}. \quad (6)$$

$$\text{Log-likelihood: } l_w(\theta) = \ln \xi - \xi \ln \beta + \sum_{i=1}^n \left( (\xi - 1) \ln X_i - \left[ \frac{X_i - \mu}{\beta} \right]^\xi \right) \quad (7)$$

Figure 1. Fit with analytical distributions for selected BL's,

Top right: BL 10 — GPD fit with error bounds,  
bottom right — tail of BL 10 fit,  
Left: BL2 — Combination of GPD (brown)  
and Weibull (green) — for the tail



## Mixing internal and external data

### Bayesian inference

$$\pi_{\theta|X}(\theta | \mathbf{x}) = \frac{f_{X|\theta}(\mathbf{x} | \theta)\pi(\theta)}{\int f_{X|\theta}(\mathbf{x} | \theta)\pi(\theta)d\theta}, \quad (8)$$

$\pi_{\theta|X}(\theta | \mathbf{x})$  — posterior parameter distribution

$\pi(\theta)$  — prior parameter distribution

For the case of **Pareto** and **Poisson** joint model

- Prior for Poisson intensity  $\lambda$  — gamma distribution  $\gamma_{a,b}(\lambda)$
- Prior for shape parameter  $\xi$  — gamma distribution  $\gamma_{c,d}(\xi)$
- Prior for scale parameter  $\beta$  — reciprocal gamma  $p(\beta) = \mathbf{P}(B = \beta)$   
(  $\mathbf{P}(1/B = \beta) = \gamma_{e,f}(\beta)$  )

Then Posterior density for scale parameter  $\beta$ :

$$\tilde{p}(\beta) = \beta^{-k} (d'(\beta))^{-(s+k)} \exp \left( - \sum_{i \leq k} \log(1 + X_i/\beta) \right) p(\beta),$$

where

$$a' = a + k, \quad b' = b + T, \quad c' = c + k$$

$$\text{and } d'(\beta) = d + \sum_{i \leq k} \log(1 + X_i/\beta)$$

[R.-D.Reiss, M.Thomas, 1999]

## Mixing internal and external data

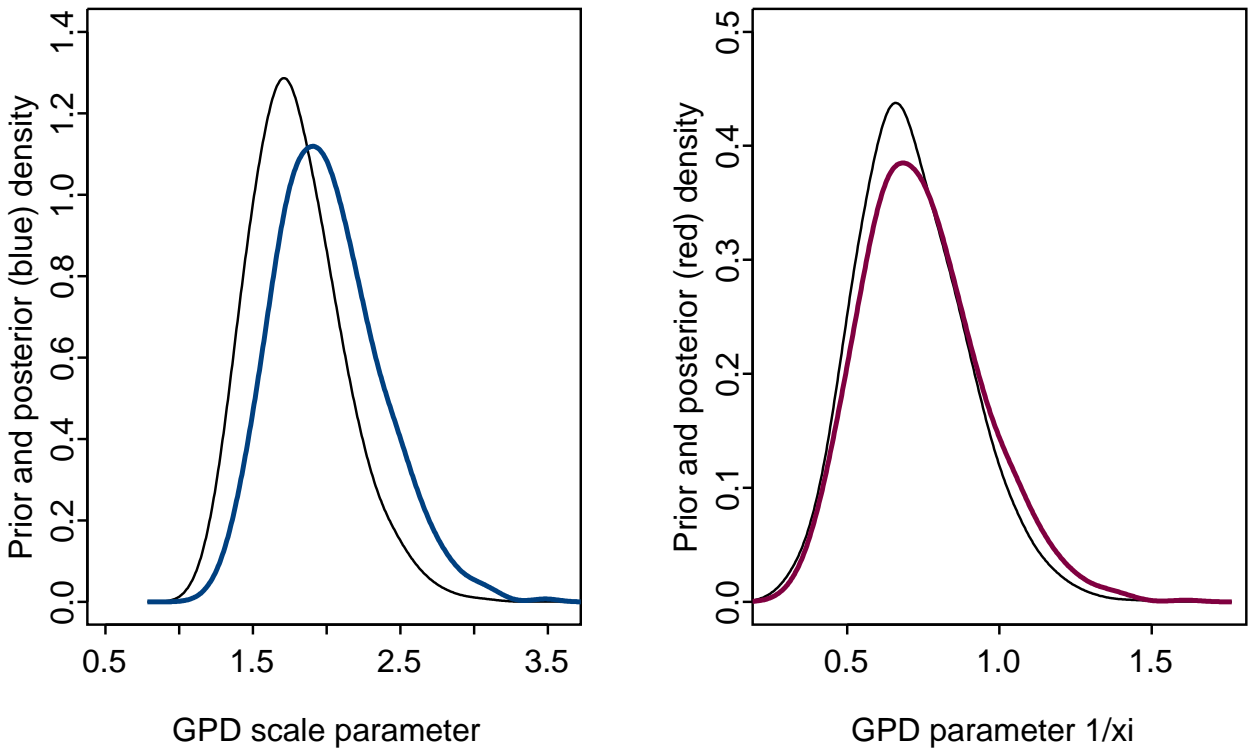
Bayesian estimators for Pareto parameters  $\xi$  and  $\beta$  and Poisson intensity  $\lambda$

$$\lambda^* = \frac{a + k}{b + T} \quad (9)$$

$$\xi^* = \int \frac{c'}{d'(\beta)} \tilde{p}(\beta) d\beta \quad (10)$$

$$\beta^* = \int \beta \tilde{p}(\beta) d\beta \quad (11)$$

Figure 2. Bayesian parameter estimators, BL 7. Posterior versus prior



## Modelling loss frequency (point processes)

Point process of exceedances:

$$\{(T_i, X_i), 1 \leq i \leq N, X_i > u\} \text{ in } (0, T) \times (u, \infty)$$

Possible models for  $T_i$  in OpRisk

- homogeneous Poisson process  $\mathbf{P}(N(t) = k) = e^{-\lambda t} \frac{(\lambda t)^k}{k!}$ ,  $\mathbf{P}(T_i < x) = 1 - \exp(-\lambda x)$
- negative binomial  $\mathbf{P}(N(t) = k) = \binom{k+r-1}{k} \left(\frac{1}{1+\beta}\right)^r \left(\frac{\beta}{1+\beta}\right)^k$
- inhomogeneous Poisson process  $\lambda = \lambda(t)$
- jump process with short memory  $\lambda_t = \lambda_0 + \rho\lambda_{t-1} + \eta\zeta(t)$ ,  $\zeta(t) = \mathbf{E}[N_{t-1} | I_{t-1}] - \lambda_{t-1}$
- Dirichlet process  $T(t) - T(s) = \Gamma(\alpha(t) - \alpha(s), \beta)$

### Checking POT model assumptions

with GPD for severity and Poisson for frequency

$$W_i = \frac{1}{\xi} \log \left( 1 - \frac{X_i^u - \mu}{\beta - \xi(u - \mu)} \right), \quad Z_k = \lambda \times (T_k - T_{k-1}), \quad i, k = 1, \dots, N \quad (11)$$

Intensity for point process of exceedances

$$\lambda_u = \lambda_0 \mathbf{P}(X_i > u) \quad (12)$$

$$\lambda_u = \lambda_u(t) \stackrel{?}{\iff} \xi = \xi(t), \beta = \beta(t), \text{ or } \lambda_0 = \lambda_0(t)$$



## Diagnostics for selected model

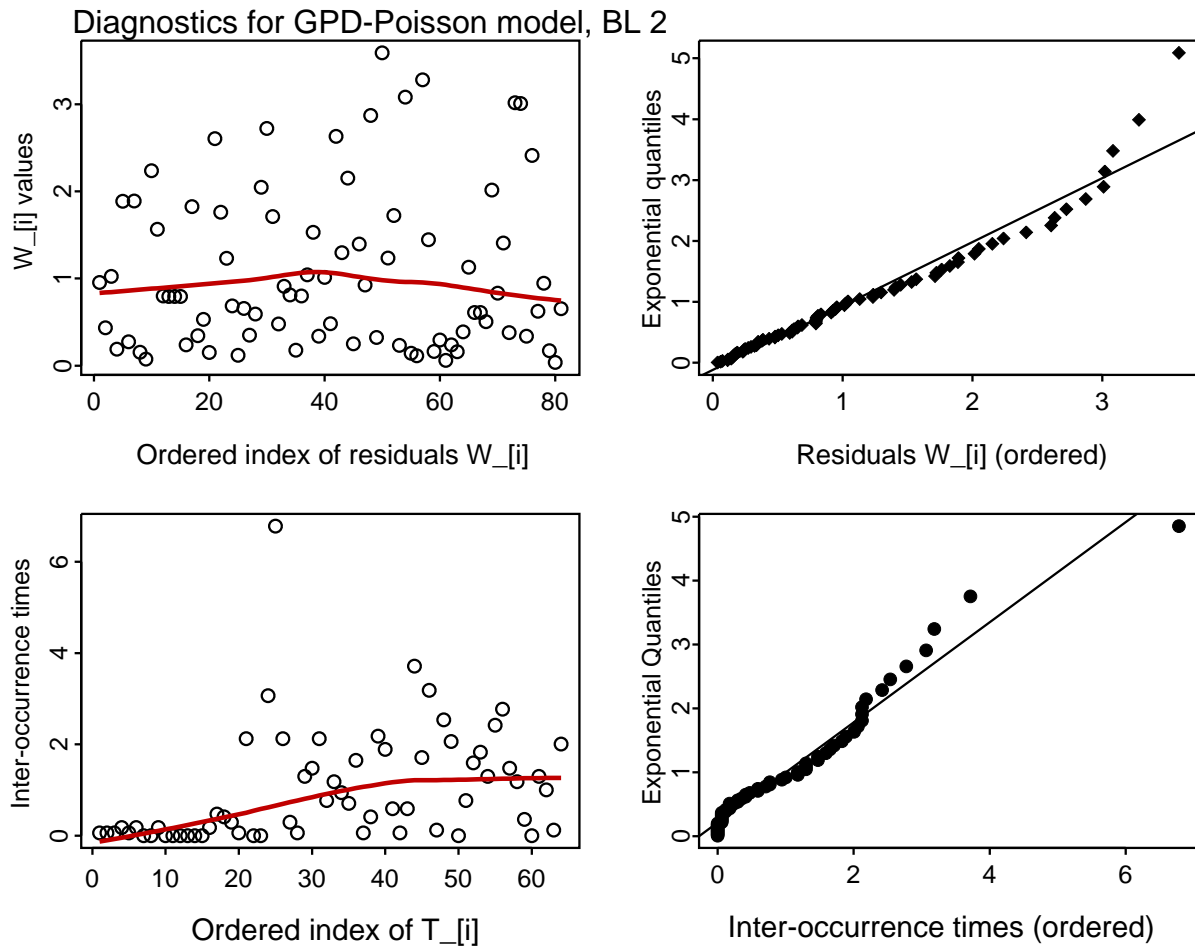


Figure 3. Checking GPD-Poisson model assumptions

Methodology proposed by [AJ McNeil, T. Saladin (2000)]

**MLE parameter estimation for loss counting processes**

$$\text{Poisson: } l = \sum_{k=0}^{\infty} n_k \ln p_k = \sum_{k=0}^{\infty} n_k \ln \left( \frac{e^{-\lambda} \lambda^k}{k!} \right) = \sum_{k=0}^{\infty} n_k (-\lambda + k \ln \lambda - \ln(k!)), \quad (13)$$

$$\text{NegBin: } l = \sum_{k=0}^{\infty} n_k \left[ \ln \binom{r+k-1}{k} - r \ln(1+\beta) + k \ln \beta + k \ln(1+\beta) \right], \quad (14)$$

- $k$  — number of events during one year
- $n_k$  — number of years in which exactly  $k$  losses occurred.

<b>MLE results</b> <i>u</i> = 7000	Hom. Poisson	Neg. Binomial	InHom. Poisson linear intensity	Short memory process
Parameters estimated	$\lambda = 28.3$	$r = 19.12$ $\beta = 0.34$	$\lambda = a + b \cdot t$ $a = 29, b = -0.88$	$\lambda_0 = 0.04, \rho = 0.94,$ $\eta = 0.36$
Loglikelihood	-55.57	-54.86	<b>-50.21</b>	-52.64
AIC	113.14	113.72	<b>104.42</b>	111.28

**Jump process with negative binomial distribution and bayesian inference**

Given random sample of size  $N$ , NB estimators  $\begin{pmatrix} r \\ \beta \end{pmatrix}$

For each of  $N$  occurrences the following can be defined:

Bayesian estimator 1) w.r.to occurrence  $n$   $\begin{pmatrix} \hat{r}_n \\ \hat{\beta}_n \end{pmatrix}$     2) w.r.to occurrence  $1 \dots n$   $\begin{pmatrix} \hat{r}_{0n} \\ \hat{\beta}_{0n} \end{pmatrix}$

$$\begin{pmatrix} \tilde{r}_{n+1} \\ \tilde{\beta}_{n+1} \end{pmatrix} = a + b \begin{pmatrix} \hat{r}_n \\ \hat{\beta}_n \end{pmatrix} + c \begin{pmatrix} \hat{r}_{0n} \\ \hat{\beta}_{0n} \end{pmatrix} \quad (12)$$

<b>MLE results</b> <b>BL 2</b> <i>u</i> = 7000	NB-Bayes
Parameters estimated	$a = 0.07, b = 0.43,$ $c = 0.46$
Loglikelihood	<b>-49.4</b>
AIC	<b>104.8</b>

## Calculating aggregate loss distribution $S = X_1 + \dots + X_{N(t)}$

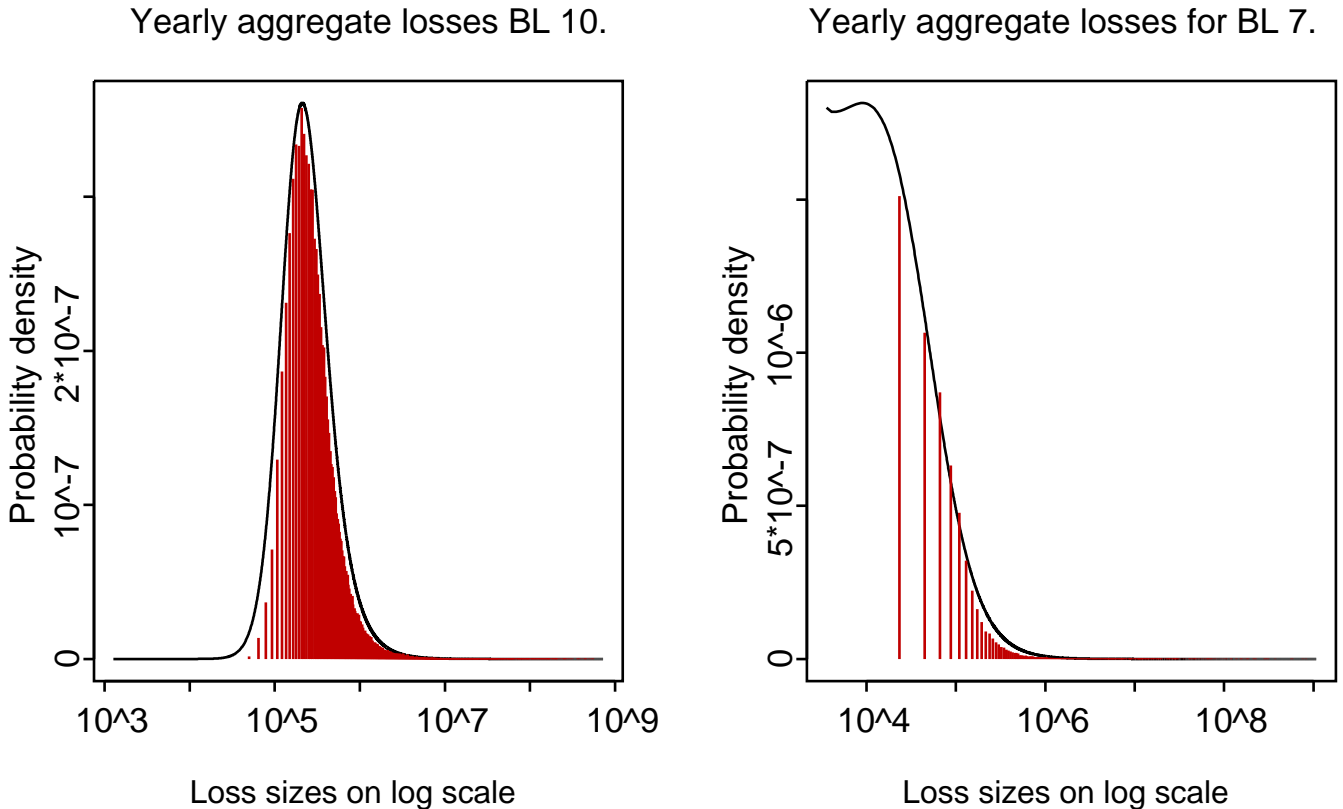
Characteristic function for yearly aggregate losses

$$\widehat{g}_S(u) = \exp \left\{ -\lambda t (1 - \widehat{f}_X(u)) \right\}, \quad \widehat{f}_X(u) = \int_{-\infty}^{\infty} e^{iux} dF_X(x) \quad (15)$$

Density calculation via **FFT application**

$$f_k \equiv f_X(x_k), \quad x_k = \mu + (q_M - \mu)k/K, \quad g_k = \text{IFFT} \left[ \exp \left\{ -\lambda t (1 - \text{FFT} [x_k]) \right\} \right]$$

Figure 4. Density for aggregate losses BL 10 ( $\lambda = 28.3$ ), BL 7 ( $\lambda = 4.7$ ). Red histogram-type — Monte-Carlo results, solid line — FFT results



## Comparison with results obtained with *CreditRisk*<sup>+</sup> algorithm (modified Panjer recursion)

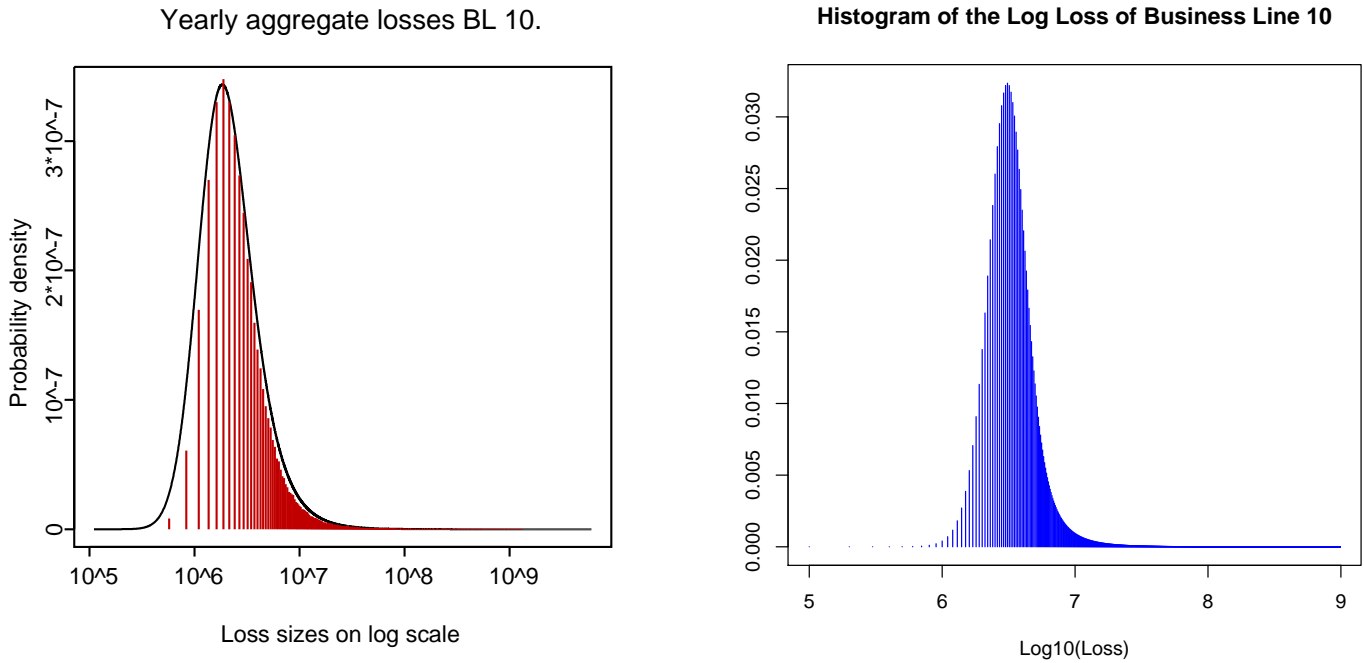


Figure 3. BL 10. Left: density plots, red histogram-type — Monte-Carlo results, solid line — FFT results. Right: Histogram, obtained with *CreditRisk*<sup>+</sup>.

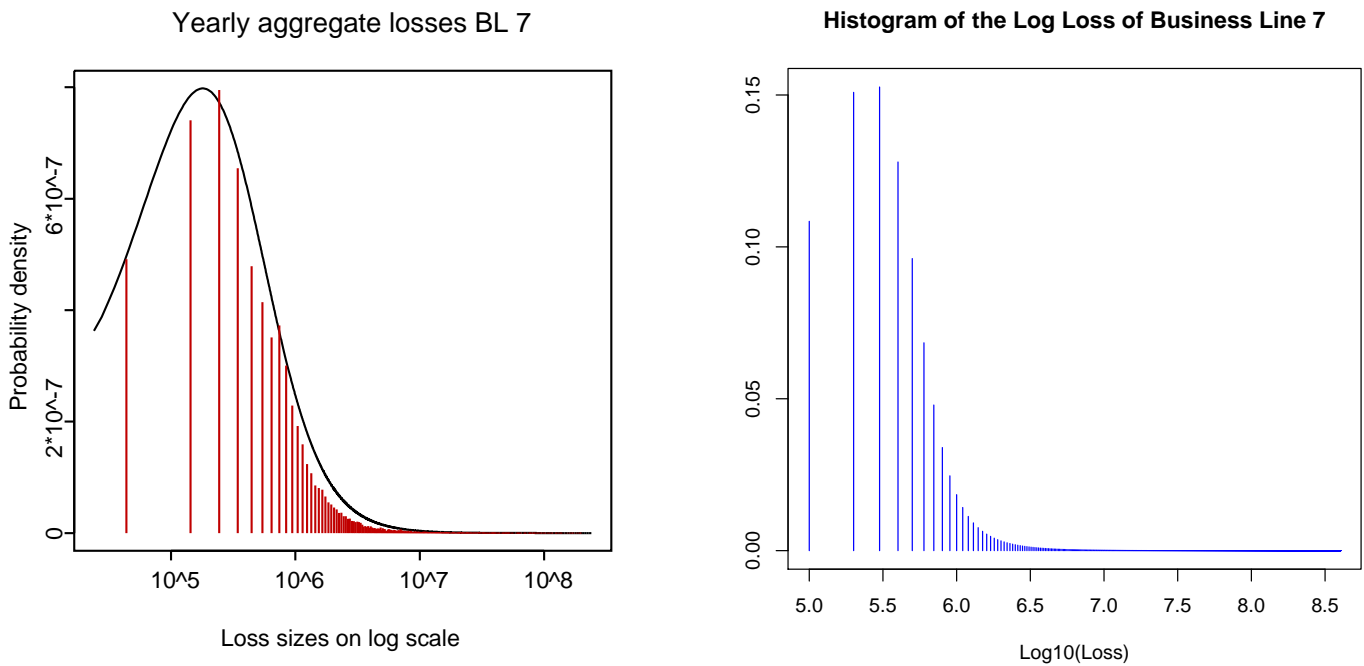


Figure 4. BL 7. Density plots in the same order as on the previous figure.

[ U. Schmock. (2006). Modelling Dependent Credit Risks with Extensions of *CreditRisk*<sup>+</sup> and Applications to Operational Risk (Lecture Notes) ]

### Error bounds estimation

$$\begin{aligned}
 I(\bar{\theta})_{rs} &= -\mathbf{E}H(\bar{\theta}) = -\mathbf{E} \left[ \frac{\partial^2}{\partial\theta_s\partial\theta_r} l(\bar{\theta}) \right] = \mathbf{E} \left[ \frac{\partial}{\partial\theta_s} l(\bar{\theta}) \frac{\partial}{\partial\theta_r} l(\bar{\theta}) \right] \\
 &= -n\mathbf{E} \left[ \frac{\partial^2}{\partial\theta_s\partial\theta_r} \ln f(X; \bar{\theta}) \right] = n\mathbf{E} \left[ \frac{\partial}{\partial\theta_s} \ln f(X; \bar{\theta}) \frac{\partial}{\partial\theta_r} \ln f(X; \bar{\theta}) \right] \tag{13}
 \end{aligned}$$

$(H(\bar{\theta})$  — *Hessian matrix*,  $I(\bar{\theta})_{rs}$  — *Fisher information matrix*)

### Cramér–Rao lower bound :

$$\text{Var}(\hat{\theta}) \geq \left( -\mathbf{E} \left[ \frac{\partial^2}{\partial\theta_s\partial\theta_r} l(\bar{\theta}) \right] \right)^{-1} \tag{14}$$

95%–confidence interval :

$$1 - \alpha = \mathbf{P} \left( \hat{\theta} - 1.96\sqrt{v(\hat{\theta})} < \theta < \hat{\theta} + 1.96\sqrt{v(\hat{\theta})} \right), \tag{15}$$

Line No	VaR at 0.999 (via FFT)	lower bound	upper bound
Line 1	29	17	51
Line 2	116	30.5	159
Lines 3,8,9	139	69.5	193
Line 4	58	26.5	319
Line 6	144.5	51.3	576
Line 7	293	121	707.5
Line 10	651.5	119	<b>4316</b>
Line 11	20.5	11	48.5

**Insurance problem:**

selecting particular cells of "BL-ET" to be insured

Total number of loss event during 2002—2004

	<b>ET1</b>	<b>ET2</b>	<b>ET3</b>	<b>ET4</b>	<b>ET5</b>	<b>ET6</b>	<b>ET7</b>
<b>BL 2</b>						12	<b>51</b>
<b>BLs 3,8,9</b>	11	30		10	3	26	30
<b>BL 4</b>	5	7		5			<b>10</b>
<b>BL 6</b>						<b>3</b>	4
<b>BL 7</b>				6			4
<b>BL 10</b>	4	6	<b>8</b>	3	2		16

**BL2, ET7 :**  $\text{VaR}_{0.999} = 129 [34, 291]$ ,  $\text{VaR}_{0.75} = 1.2 [0.76, 2.1]$ ,

**BL4, ET7 :**  $\text{VaR}_{0.999} = 94 [22, 213]$ ,  $\text{VaR}_{0.75} = 0.79 [0.35, 1.8]$ ,

**BL6, ET6 :**  $\text{VaR}_{0.999} = 115 [14, 570]$ ,  $\text{VaR}_{0.75} = 0.87 [0.22, 2.8]$ ,

**BL10, ET3:**  $\text{VaR}_{0.999} = 141 [35, 510]$ ,  $\text{VaR}_{0.75} = 1.45 [0.77, 2.74]$ ,

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